

Report to Commissioning Partnership Board

NHS operational planning process

Portfolio Holder: Not applicable

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29th April 2021

Reason for Decision

No decision – briefing paper.

Executive Summary

All NHS organisations needs to participate in a mandatory operational planning process. This paper outlines the process for the 2021/22 financial and planning year, which NHS Oldham CCG is currently undertaking.

Recommendations

The Commissioning Partnership Board is asked to note the updates in relation to the NHS operational planning process.

NHS operational planning process

1 Introduction

- 1.1 All NHS organisations needs to participate in a mandatory operational planning process. This paper outlines the process for the 2021/22 financial and planning year, which NHS Oldham CCG is currently undertaking.
- 1.2 Whilst the returns are being submitted into the national NHS via the burgeoning Integrated Care Systems (GM Health and Social Care Partnership in our case), local systems are supporting with data returns, and also producing an operational plan 'narrative' for local prioritisation.

2 Operational plan priorities

- 2.1 The following section outlines the NHS's operational plan priorities for the 2021/22 year.
 - A. Supporting the health and wellbeing of staff and taking action on recruitment and retention:
 1. Looking after our people and helping them to recover
 2. Belonging in the NHS and addressing inequalities
 3. Embed new ways of working and delivering care
 4. Grow for the future
 - B. Delivering the NHS COVID vaccination programme and continuing to meet the needs of patients with COVID-19
 - C. Building on what we have learned during the pandemic to transform the delivery of services, accelerate the restoration of elective and cancer care and manage the increasing demand on mental health services
 1. Maximise elective activity, taking full advantage of the opportunities to transform the delivery of services
 2. Restore full operation of all cancer services
 3. Expand and improve mental health services and services for people with a learning disability and/or autism
 4. Deliver improvements in maternity care, including responding to the recommendations of the Ockenden review
 - D. Expanding primary care capacity to improve access, local health outcomes and address health inequalities:
 1. Restoring and increasing access to primary care services
 2. Implementing population health management and personalised care approaches to improve health outcomes and address health inequalities
 - E. Transforming community and urgent and emergency care to prevent inappropriate attendance at emergency departments, improve timely admission to hospital for ED patients and reduce length of stay:
 1. Transforming community services and improve discharge

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2. Ensuring the use of NHS111 as the primary route to access urgent care and the timely admission of patients to hospital who require it from emergency departments

F. Working collaboratively across systems to deliver on these priorities:

1. Effective collaboration and partnership working across systems
2. Develop local priorities that reflect local circumstances and health inequalities
3. Develop the underpinning digital and data capability to support population-based approaches
4. Develop ICSs as organisations to meet the expectations set out in Integrating Care
5. Implement ICS-level financial arrangements

3 Action planning

- 3.1 The CCG along with key partner organisations and teams is in the process of preparing mandatory local data returns in relation to finance, activity and workforce.
- 3.2 It is also compiling a narrative plan against the planning indicators, set out per financial year 'quarters'.

4 Submission timeline

- 4.1 NHS providers have already submitted their draft capital and cash plans to NHS England and NHS Improvement, and localities have submitted a first draft of their financial plans, with the remainder of the submission timelines below.

- **Tuesday 4 May**
 - **Localities (place) to send to GM draft activity, workforce (primary and secondary care) and mental health workforce numerical submission**
- Thursday 6 May
 - The ICS to send into the national 'centre' the system finance plan submission
 - The ICS to send into the national 'centre' the mental health finance submission
 - The ICS to send into the national 'centre' the draft activity, workforce (primary and secondary care) and mental health workforce numerical submission
 - The ICS to send into the national 'centre' the draft narrative plan submission
- W/c 24 May
 - NHS providers to send in non-mandated finance plan submissions
- **Tuesday 1 June**
 - **Localities (place) to send to GM final activity, workforce and mental health workforce numerical submission**
- Thursday 3 June
 - The ICS to send into the national 'centre' final activity, workforce and MH workforce numerical submission

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- The ICS to send into the national 'centre' final narrative plan submission

5 Options/Alternatives

5.1 Not applicable.

6 Preferred Option

6.1 Not applicable.

7 Recommendation

7.1 The Commissioning Partnership Board is asked to note the updates in relation to the NHS operational planning process.

8 Consultation

8.1 Not applicable in relation to the process. Engagement is taking place through the planning work itself, which is on-going.

9 Financial Implications

9.1 Not applicable.

10 Legal Services Comments

10.1 Not applicable.

11 Co-operative Agenda

11.1 Not applicable.

12 Human Resources Comments

12.1 Not applicable.

13 Risk Assessments

13.1 Not applicable.

14 IT Implications

14.1 Not applicable.

15 Property Implications

15.1 Not applicable.

16 Procurement Implications

16.1 Not applicable.

17 Environmental and Health & Safety Implications

17.1 Not applicable.

18 Equality, community cohesion and crime implications

18.1 Not applicable.

19 Equality Impact Assessment Completed?

19.1 Not applicable.

20 Key Decision

20.1 Not applicable.

21 Key Decision Reference

21.1 Not applicable.

22 Background Papers

22.1 The guidance on the priorities, planning and implementation of the national NHS 'planning round', and also the finance and contracting arrangements, are held on the NHS website here: <https://www.england.nhs.uk/operational-planning-and-contracting/>

23 Appendices

23.1 None.